

Transformation towards a sustainable future

Byggherredagen 11 april

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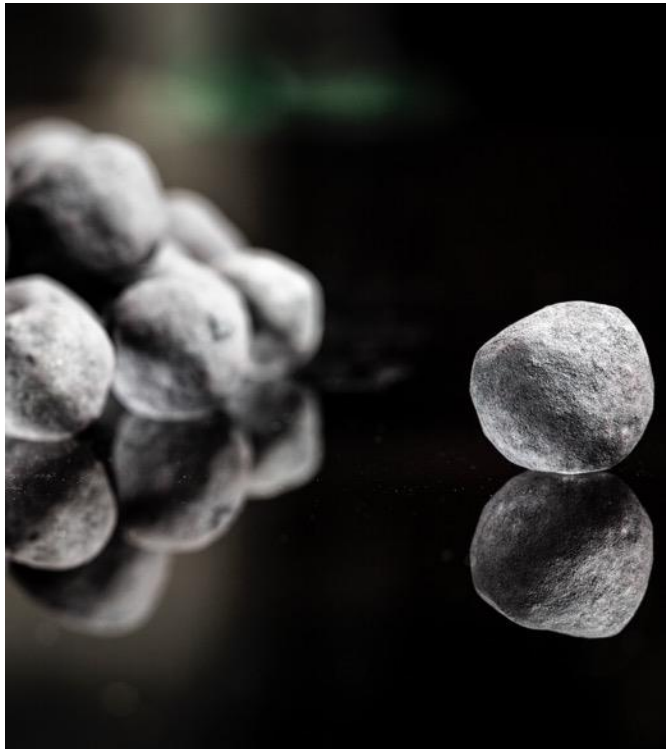
Based in the Swedish orefields



Our iron ore products

Climate-efficient high-grade iron ore products for the global steel industry

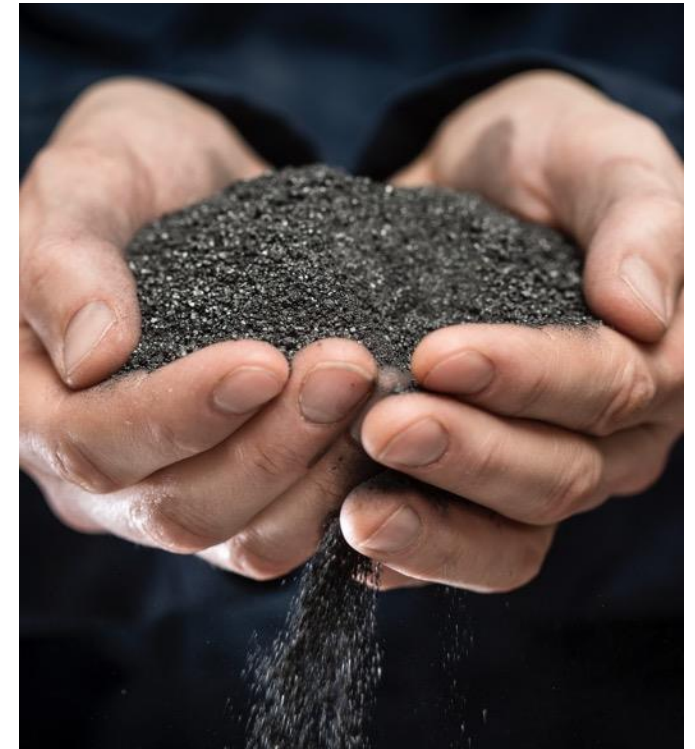
Blast furnace pellets



Direct reduction pellets



Fines



Special products

complement our core business

Products and services for markets in industrial minerals, water-based drilling technology, mechanical, mining and construction services.



Metals and minerals

for a sustainable future

They are everywhere. In railways, wind turbines, cars and the industrial machines that manufacture them.

Iron and other metals and minerals are indispensable for climate change and to meet UN's global sustainability goals.



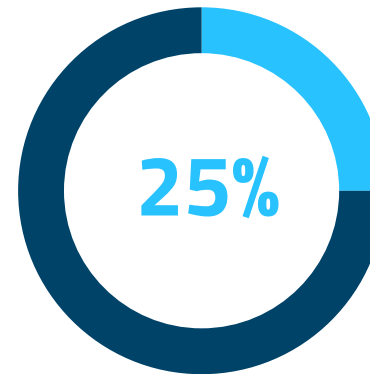
The industry's climate impact today

2.6 billion

Tonnes carbon dioxide
totally from the iron and
steel industry

7%

Of all carbon dioxide
emissions globally



25% of global industry
carbon dioxide emissions

Three important areas are leading the transformation

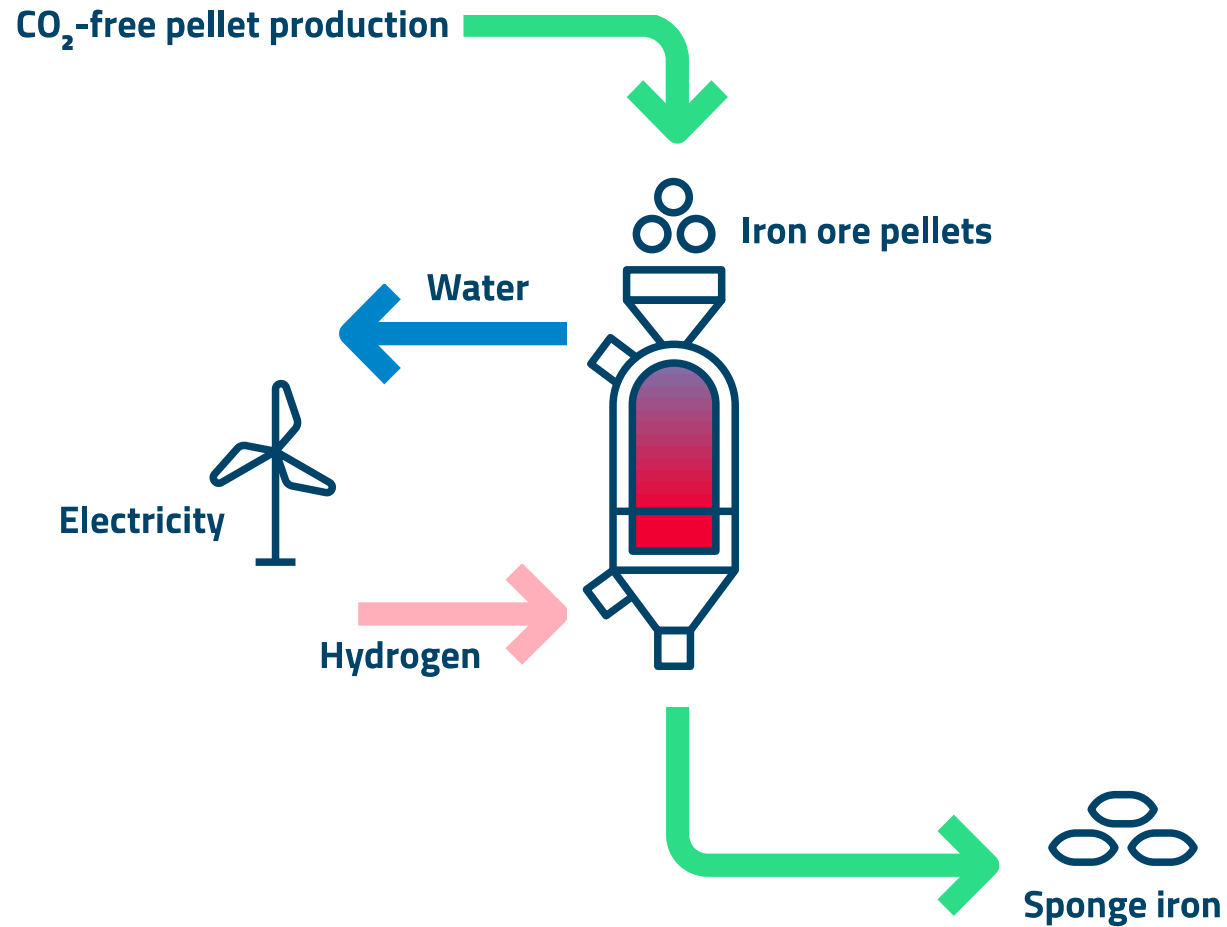


**New world standard
for mining**

**Carbon-free sponge iron
with hydrogen technology**


**Extract critical minerals
from mine waste**

A future supplier of carbon-free sponge iron



A completely new industry from today's mine waste


We are broadening our business by extracting critical minerals



Phosphorus for mineral
fertilisers, essential for
food production



Rare earth elements,
crucial to enable green
transition



Gypsum for
construction
materials

CHALLENGES TO OVERCOME

Permit processes

Towards 2,000 metres

Financing

Green electricity

Technology development

Competence

Time

Hydrogen

From a part of the problem to a part of the solution



≈ 100%

Our contribution to reducing global CO₂ emissions corresponds to nearly all of Sweden's current greenhouse gas emissions